

Collaboration strategy on the NCS with special focus on production efforts

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Background

The member organizations Norwegian Oil and Gas, GTO and EPIM have joined forces. From 1 July 2019, we are one integrated organization.

The drivers to increase value creation and collaboration on the NCS as one joint organization



Background

- As part of the merger an new strategic direction was also set, with establishment of
 - A new digital forum to handle digital collaboration on the NCS
 - A strategic collaboration unit with participants from the member companies and Norsk olje og gass

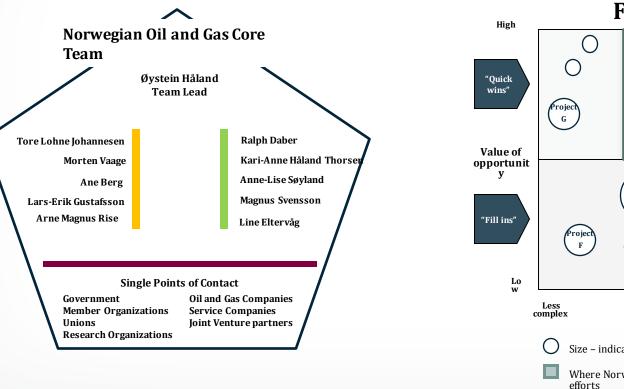


Norwegian Oil and Gas A strategy for industry collaboration on competitiveness and digitalization

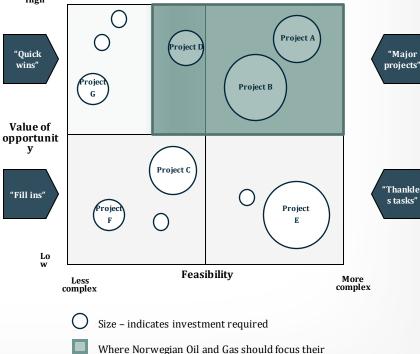
November 2020

Ambition

Norwegian Oil and Gas shall be the strategic driving force on the NCS for increased competitiveness through active portfolio management of collaboration projects with high HSE and value potential



Focus Areas







Executive Summary What is the collaboration strategy Norwegian Oil and Gas Core Team Portfolio Management of 5-6 transformative collaboration Øystein Håland activities for the O&G Industry Team Lead A collaboration building on from the 2018 Konkraft report Tore Lohne Johannesen **Ralph** Daber A proactive, systematic and agile approach to accelerate value **Morten Vaage** Kari-Anne Håland Thorsen creation Anne-Lise Søyland Ane Berg **Magnus Svensson** Lars-Erik Gustafsson A dedicated 2 year commitment from the Norwegian Oil and Gas **Arne Magnus Rise** association, its members and sister organizations Line Eltervåg A dedicated core team from the industry and Norwegian Oil and Gas **Single Points of Contact Oil and Gas Companies** Top management anchoring in Norwegian Oil and Gas's structure Government **Member Organizations** Service Companies Unions Joint Venture partners **Research Organizations** A portfolio that combines existing and new collaboration 7

initiatives under one governing strusture and operating model



Timeline

	Aug	2020		
Stra	ategic objectives	2020	2021	2022
#1	Build a Norwegian Oil and Gas team responsible for industry collaboration	••		
#2	Define and optimize a prioritized portfolio of collaboration projects	••		
#3	Implement high level operating model, governance and related processes		•	
#4	Review and operate existing portfolio of collaboration services in Norwegian Oil and Gas			
#5	Strengthen and further develop NCS anchored industry collaboration with an international view	•		
#6	Implement and realize value through ongoing collaboration projects	•		
#7	Initiate and realize value through new collaboration projects	•		

Status



Joint industry Projects

- Sub sea pool. Prosjekt etablert. Leveranse august 2021
- Lager optimalisering/min max. Etablering av prosjektgruppe pågår
 - Styringkommite etablert felles for begge prosjektene, bygger på sharing economy medlemmene

Ide modning

• In -licence data sharing. Presentert i digital forum, støtte til å etablere et lite prosjektteam forå jobbe fram forslag til arkitektur. Sub surface , bore og brønn, produskjonsdata. Sees opp mot JOA rammeverket. Bygger på bl annet på L2S og data hub erfaringene fra Johan Sverdrup.

• Plast gjenvinning sammen med andre industrier(fiskeoppdrett)

Koordinering med eksisterende tjenester

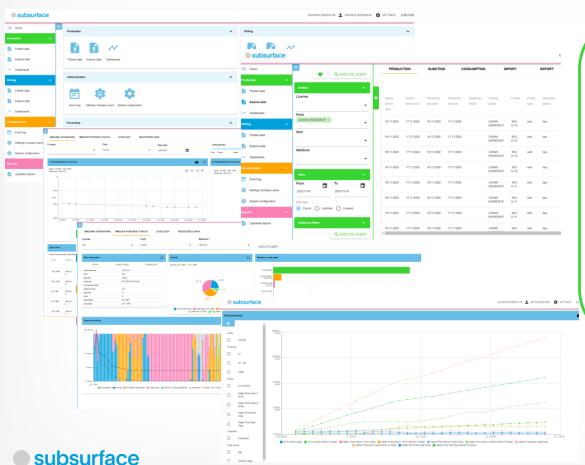
- Standard facility data.
- Resultatene fra READI prosjektet sees opp mot EQ HUB. Hvordan skal denne tjenesten settes opp, og hva er koblingene med tilhørende tjenester
- HMS Ser på muligheten for å digitalisere RNNP arbeidsmiljødata og observasjonskort data
- Ytre miljødatarapportering. ENV HUB rapportering vrs Altinn



Collaboration efforts – drilling and production

subsurface





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KEY FACTS

- Approx. 98% of all daily production reports goes through the system each day (missing ones are under decomissioning or on the way in)
- Approx. 100% of all monthly production reports to the government goes through the system
- Approx. 98% of all drilling operations goes through the system
- All operators & partners on the NCS use the solution
- **Connections to L2S, DISKOS and SMIL**
- Approx. a daily average on 70000 requests for data through the cloud based services
- Utilises the NPD fact pages for metadata

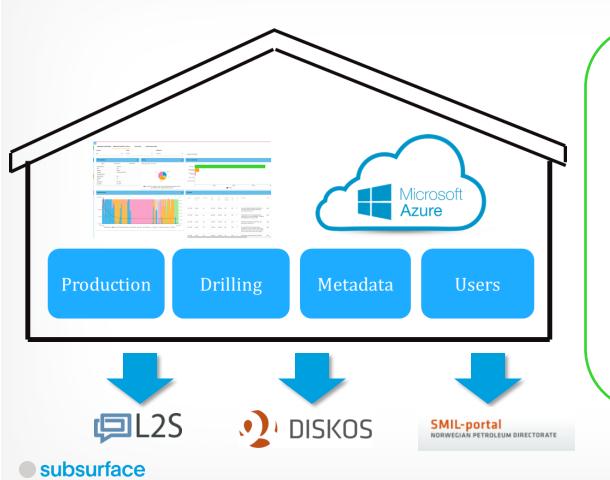
KEY DRIVER

Work, visualize, extract & analyse data in "one unified data model" - work with the data and not physical files



THE HOUSE OF SUBSURFACE





KEY FUNCTIONS

- One common data model for production, drilling and metadata
- Querying & extraction of data through one common data model exposed using cloud based services from Microsoft Azure and using the global best practice standard GraphQL
- Access data though a end user interface in either tabular views with the possibility to query and export data to e.g. spreadsheets or through different dashboard visualizations
- Search for data using detailed filtering possibilities such as e.g. specific wells, time periods, products ++
- Connections to L2S, DISKOS and SMIL for physical file transfers

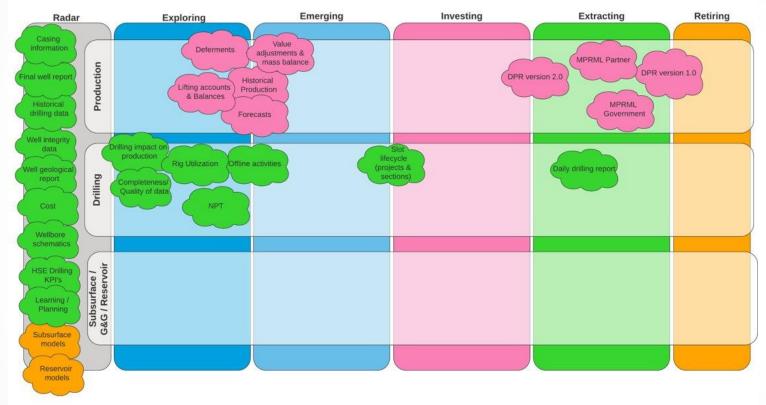




Ongoing and early phase data sharing efforts

EXTENDING OUR COLLABORATION











Production efforts

Daily Production – Mandatory content



- Challenge with daily production reporting and standardization is to handle all deviations @scale...
- Workgroup consisting of Equinor, Shell, Total, ConocoPhillips looking at a minimum best practice dataset to be exchanged on a daily basis
- Divides the data into different categories, e.g. mandatory, recommended, optional
- A standardized viewable report layout
- Rules relating to e.g. rounding of numbers ++

• Work accepted by companies in 2018 and rolled out during autumn 2018. The major operators will now use this when they roll-out upgrades in their systems







Production efforts

- Currently working several cases
 - Approach -> minimum viable content, should be able to scale and not handle all deviations and special cases. Partnership should get a minimum dataset as needed for their business processes

• Cases

- Forecasts: e.g. RNB, 15 months rolling, 6 months rolling, P/I plan ++
- Deferments: deferments at the top level without going into lower level details, partnership should be able to explain top level deviations
- Historical production: transfer and standardization of reconsolidated data on e.g. a daily basis since field start-up
- Lifting accounts and balances: end of month closing status
- Value adjustements: transfer and sharing of value adjustement data in a standardized way
- All cases have an active need to better be able to handle dimensions such as factor conversion based on e.g. quality parameters

Production efforts – some examples



Factor Information

Factor conversions for ÅSGARD

Name	ð	Asset	Asset Type	Factor Type	Product	From UoM	To UoM	Add Factor	Factor	Valid From	Valid To	Description
ÅSGAR	RD asset factors	ÅSGARD	field	Volume	oil - net	m3	bbl	1	6.29	2018-01-01	2018-01-31	
ÅSGAR	RD asset factors	ÅSGARD	field	Mass		kg	tonUK		1000			
ÅSGAR	RD asset factors	ÅSGARD	field	Mass		tonUK	kg		0.001			

ÅSGARD asset factors ÅSGARD asset factors TRESTAKK asset factors

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Factor conversions for ÅSGARD

Price Reference Information

Name	Asset	Asset Type	Name	Ticker	Source	Product	Currency	UoM	Valid From	Valid To	Description	Price
ÅSGARD price reference	ÅSGARD	field	NAPHTA	NGCLP01	PLATTS		USD		2018-01-01	2018-01-31	FtS London Naphtha FOB USGC Cargo Financial Mo01	100.1
ÅSGARD price reference	ÅSGARD	field	KEROSENE	PJPAC00	PLATTS		JPY		2018-01-01	2018-01-31	Kerosene FOB Tokyo Bay LC1 Waterborne	100.1
ÅSGARD price re												

TRESTAKK price Storage and Liftings Information - Month

Account	Start	End	Input to storage	Opening balance	Adjusted closing	Lifting entitlement	Lifted	Lifting entitlement remaining	Transaction	Swap	Closing balance
			Sm3	Sm3	Sm3	Sm3	Sm3	Sm3	Sm3	Sm3	Sm3
PETORO AS	2018-01-01	2018-01-31	133	125	131	184	142				163
EQUINOR ENERGY	AS 2018-01-01	2018-01-31	196	191	142	112	143				101
VÂR ENERGI A		ator oil									107
Total	ÅSGARD separator oil										451
	Name			Description	Sample typ	e Asset	Aqusiti	on date Valid From	Valid To		
	sample_data_field_t	IPD_43765_ÅSGA	NRD	ÅSGARD separator oil	separator oil	ÅSGARD	2018-01-	01 2018-01-01 00:00	2018-01-31	00:00	

Component name	Is primary	Component kind	Molecular weight	Weight percent	Mole percent	Specific gravity	Viscosity	Sulphur
				96	96		N.s/m2	96
gas	true	frac	23	0	1	0	64	2
naphta	false	frac	21	0	0	1	56	3
gas oil	false	frac	23	1	1	1	78	4



Q&A